

About The Engine

The Engine, built by MIT, is a venture firm that invests in early-stage companies solving the world's biggest problems through the convergence of breakthrough science, engineering, and leadership. Our mission is to accelerate the path to market for Tough Tech companies by providing access to a unique combination of investment, infrastructure, and community.

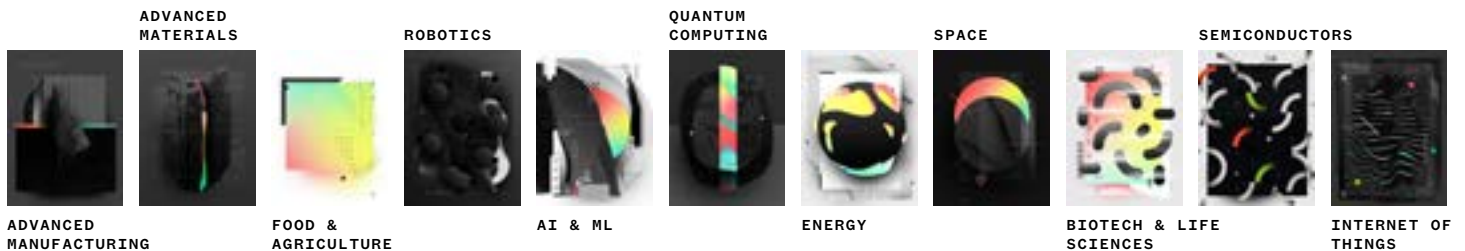
About The Engine Network

The Engine Network facilitates the creation of long-term mutually beneficial relationships between founders, startups, strategic corporates, policy makers, and investors across the capital stack. In short, all of the stakeholders necessary to build successful Tough Tech companies.

The Engine Network convenes to build relationships between early-stage ventures and our corporate and government partners. The *Tough Tech Summit*, held every October, brings together 400 individuals to focus on building and investing in Tough Tech companies. The *Tough Tech Business Development Day* enables highly curated one-on-one meetings between startups and corporate partners. Quarterly technology landscape briefings provide insight into exciting emerging fields. Network partners also participate in The Engine's efforts to nurture future founders coming out of prestigious academic labs through *The Engine Blueprint Program*.

Tough Tech

Tough Tech is transformative technology that solves the world's most important challenges through the convergence of breakthrough science, engineering, and leadership.



...AND THE INTERSECTION OF OTHER NEW TECHNOLOGIES

The Engine Portfolio Companies

Axoft	E25Bio	Lucy Therapeutics	Seaspire Skincare	WoHo
Biobot Analytics	Emvolon	Mori	Sublime Systems	Zapata Computing
Boston Metal	Form Energy	Osmoses	Suono Bio	
C2Sense	Hedron	Quaise	Sync Computing	
Cambridge Electronics	HyperLight	Radix Labs	Syzygy Plasmonics	
Celestial AI	ISEE	Resonant Link	Vaxess Technologies	
Cellino	Kytopen	RISE Robotics	VEIR	
CFS	Lilac Solutions	The Routing Company	Via Separations	

Diamond Members



Platinum Members



Gold Members



Government Engagement



Tough Tech Summit

The Tough Tech Summit unites founders, investors, academics, policy makers, and business leaders to explore the challenges of bringing Tough Tech to market, and how the Tough Tech ecosystem can work together to accelerate commercial success of world-changing technologies.

This invite-only two-day event features keynotes, interactive panels, case study workshops, pitches from Tough Tech companies, and plenty of networking time. Every speaker, moderator, and attendee is handpicked for his or her potential to impact the Tough Tech ecosystem. The Summit presents a unique opportunity to hear from those working at the very forefront of science, technology, and industry. It is a unique event.



Tough Tech Business Development Day

An invite-only event for Tough Tech companies and Strategic Corporates. Featuring networking time and one-on-one meetings.

The Engine Technology Landscape Briefings

Access to curated technology landscape briefings where The Engine research team will present on an internally developed landscape overview of a certain Tough Tech sector. These events will include a fireside chat or discussion with curated industry experts and an opportunity to hear directly from some of our portfolio companies.

The Engine Blueprint Program

The Engine Blueprint program helps researchers navigate the commercialization process through programming around technology risk mitigation and experimentation planning, market discovery and selection, IP, team building, storytelling, and other topics. Ultimately, we are looking to train the next generation of Tough Tech leaders.

The Engine Tough Tech Talks

Ongoing panels and discussions on pressing issues in Tough Tech, with key industry leaders, investors and academic leaders. Invite only, cutting-edge conversations providing insight into how institutions and companies are tackling issues at the heart of Tough Tech.



The Engine Tough Tech Publication

A themed biannual publication featuring a series of Tough Tech articles, industry insights, and portfolio company stories. Available in a limited-run hardcopy edition as well as a downloadable PDF.



The Engine Perspectives

This quarterly email includes unique insights from The Engine team, general news and updates, as well as a recap of recent investment activity.

Diamond

\$250,000

Benefits

- Onboarding and 1:1 overview of The Engine Portfolio Companies and TT Work
- Recognition at all The Engine Network events, including those that are founders only
- Featured on The Engine Network Member website and Access page
- Prioritized access to Tough Tech Publications (logo listed as Partner)
- Prioritized access to the Engine Perspectives publication
- Inclusion in the annual Tough Tech Summit, with branding across related marketing materials
- Naming rights to conference and board room spaces at 750 Main Street
- Opportunity to host four member events per year at 750 Main Street
- Access to The Engine co-working spaces and conference rooms
- Five tickets to Tough Tech Summit
- Reserved meeting space at the annual Tough Tech Business Development Day
- Invitations to The Engine Technology Landscape Briefings, Tough Tech Talks, Open Houses, Tough Tech Nights, and additional events throughout the year
- Social media shoutout associated with 750 Main Street
- Dedicated press release announcing the partnership
- Elevator advertisements in The Engine facilities
- Involvement in The Engine Blueprint and Interval programs

Platinum

\$100,000

Benefits

- Onboarding and 1:1 overview of The Engine Portfolio Companies and TT Work
- Featured on The Engine Network Member website and Access page
- Prioritized access to Tough Tech Publications (logo listed as Partner)
- Prioritized access to the Engine Perspectives publication
- Naming rights to project planning rooms and lab spaces at 750 Main Street
- Opportunity to host two member events per year at 750 Main Street
- Access to The Engine co-working spaces and conference rooms
- Five tickets to Tough Tech Summit
- Reserved meeting space at the annual Tough Tech Business Development Day
- Invitations to The Engine Technology Landscape Briefings, Tough Tech Talks, Open Houses, Tough Tech Nights, and additional events throughout the year
- Branded supplies provided to The Engine tenants
- Social media shoutout associated with 750 Main Street
- Dedicated press release announcing the partnership
- Elevator advertisements in The Engine facilities

Contact Info:

Dulcie Madden
dulcie@engine.xyz

Gold

\$50,000

Benefits

- Onboarding and 1:1 overview of The Engine Portfolio Companies and TT Work
- Featured on The Engine Network Member website and Access page
- Prioritized access to Tough Tech Publications (logo listed as Partner)
- Prioritized access to the Engine Perspectives publication
- Opportunity to host two member events per year at 750 Main Street
- Four tickets to Tough Tech Summit
- Invitations to The Engine Technology Landscape Briefings, Tough Tech Business Development Day, Tough Tech Talks, Open Houses, Tough Tech Nights, and additional events throughout the year
- Branded supplies provided to The Engine tenants
- Social media shoutout associated with 750 Main Street
- Elevator advertisements in The Engine facilities

Silver

\$25,000

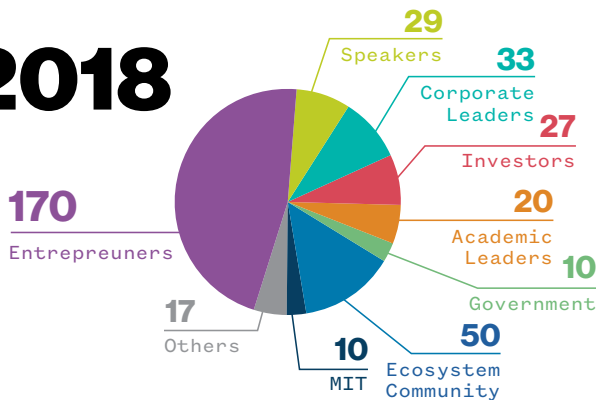
Benefits

- Onboarding and 1:1 overview of The Engine Portfolio Companies and TT Work
- Featured on The Engine Network Member website and Access page
- Prioritized access to Tough Tech Publications (logo listed as Partner)
- Prioritized access to the Engine Perspectives publication
- Opportunity to host one member event per year at 750 Main Street
- Three tickets to Tough Tech Summit
- Invitations to The Engine Technology Landscape Briefings, Tough Tech Business Development Day, Tough Tech Talks, Open Houses, Tough Tech Nights, and additional events throughout the year
- Social media shoutout associated with 750 Main Street

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2018



TOUGH TECH TRACKS

Funding Tough Tech At Every Stage
 Building and Nurturing Successful Strategic Partnerships
 Transforming Academic Leaders into Leaders in Business
 Supply Chain Strategy and Its Effects on Commercialization
 Managing the Tension Between R&D and Market Demands
 Strategies That Inform a Successful Product/Market Fit

9 Keynote Speakers
1 Summit Partner
3 Corporate Members
3 Summit Sponsors

2019



Vinod Khosla

Founder & Partner, Khosla Ventures

Rodney Brooks

Founder & CTO, Robust.AI

Keenan Wyrobek

Founder, Head of Product & Engineering, Zipline

Joy Dunn

Head of Manufacturing, CFS

Geoffrey von Maltzahn

Co-Founder & CIO, Indigo Ag

Build

CASE STUDIES	Business Model Strategy	Supply Chain Strategy	Partnership Strategy
PANEL SESSIONS	Building & Leveraging your Board	Building Technical Teams	Building your Organization

Invest

PANEL SESSIONS	Financing by Strategic Corporates	Navigating Capital Markets: From Seed to Institutional Investors	New Models for Government Enabling Commercialization
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FOUNDER PITCHES



2020

Attendees explored the opportunities we face today during COVID-19, how we can better respond to the critical challenges at hand, and the role of Tough Tech in instigating such change.

FIRESIDE CHATS



Tom Kalil

CIO, Schmidt Futures

Mariana Mazzucato

Economics of Innovation and Public Value Professor, UCL

Matt Rogers

Co-Founder, Nest Labs, Founder, Incite.org

Ilan Gur

CEO, Activate

Katie Rae

CEO and Managing Partner, The Engine

KEYNOTE CONVERSATIONS

Climate Change	Human Health	Advanced Systems
Public Private Partnerships	Proterra Case Study	The Future of Investing

FOUNDER PITCHES AND 1:1 NETWORKING

2021

SESSIONS

Sector talks hosted by industry experts
 Founder talks with Tough Tech innovators
 Pitches from founders building Tough Tech solutions
 Keynote conversations on **climate and energy investing** and **corporate & public support** of the innovation economy
 Fireside chats with **Dipender Saluja**, Managing Partner of Capricorn Investment Group, and **Makhtar Diop**, Managing Director of the International Finance Corporation

FEATURED SPEAKERS



Gina M. Raimondo

40th U.S. Secretary of Commerce

Ginni Rometty

Former Chairman, President & CEO, IBM

Sue Siegel

Former Chief Innovation Officer at GE, CEO of GE Ventures

Edward Markey

U.S. Senator-MA

Ann DeWitt

General Partner, The Engine



155,000 sq ft situated between **Central, Kendall, and MIT.**

750 Main Street is The Engine's new headquarters and facility launching in Q4 of 2022.

The Engine has always been a Home for Tough Tech Founders. With our new location, we hope to include a larger part of the Tough Tech Community and ecosystem. The project is unique in that it combines scientific labs with engineering and prototyping spaces, creating a special convergence space designed for these types of companies.

We hope to act like a "core facility" for startups and allow them to spend their venture dollars in a lean and efficient way while scaling and hitting their technical milestones.

We are seeking partners to support us in enabling and amplifying groundbreaking Tough Tech innovation at 750 Main through expanding our resources, network, and community.

80-100

Companies at
a time

1,000

Scientists,
entrepreneurs,
technologists,
and partners

650+

Benches

350+

Desks